

TRANSITIONS

HOW WE GOT HERE ...AND WHAT HAPPENS
NEXT



Vashon
Health Care
District

AGENDA

SHARING OUR WORK TO DATE

Progress

- A little background
- Setting up the Health District
- Financial update
- Search for a successor to Neighborcare
- Where we stand now
- Engaging you, the community

Questions and Answers from the community

Responses to questions submitted online

Next Steps – Where do we go from here?



BACKGROUND AND HISTORY

TOM LANGLAND



OUR HISTORY

2016---THE COLLABORATIVE



- CHI Franciscan announces it is closing the Vashon Clinic
- Vashon Maury Health Collaborative forms to search for a new provider
- Collaborative meets with area health care providers to present Vashon's needs
- Provider groups only interested with consistent community subsidy
- Neighborcare is only provider that offers to operate the clinic

NEXT STEPS

2019--VASHON HEALTH CARE DISTRICT

- Questions about Neighborcare's long term sustainability
- Collaborative recommends formation of public hospital district
- Public meetings held to get input from islanders
- Islanders identify key healthcare clinic needs
- Referendum placed on November ballot
- Referendum passes with 70% of the vote
- King County Public Hospital District #5

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INTRODUCTION TO PUBLIC HOSPITAL DISTRICT

ERIC JENSEN, DISTRICT SUPERINTENDENT

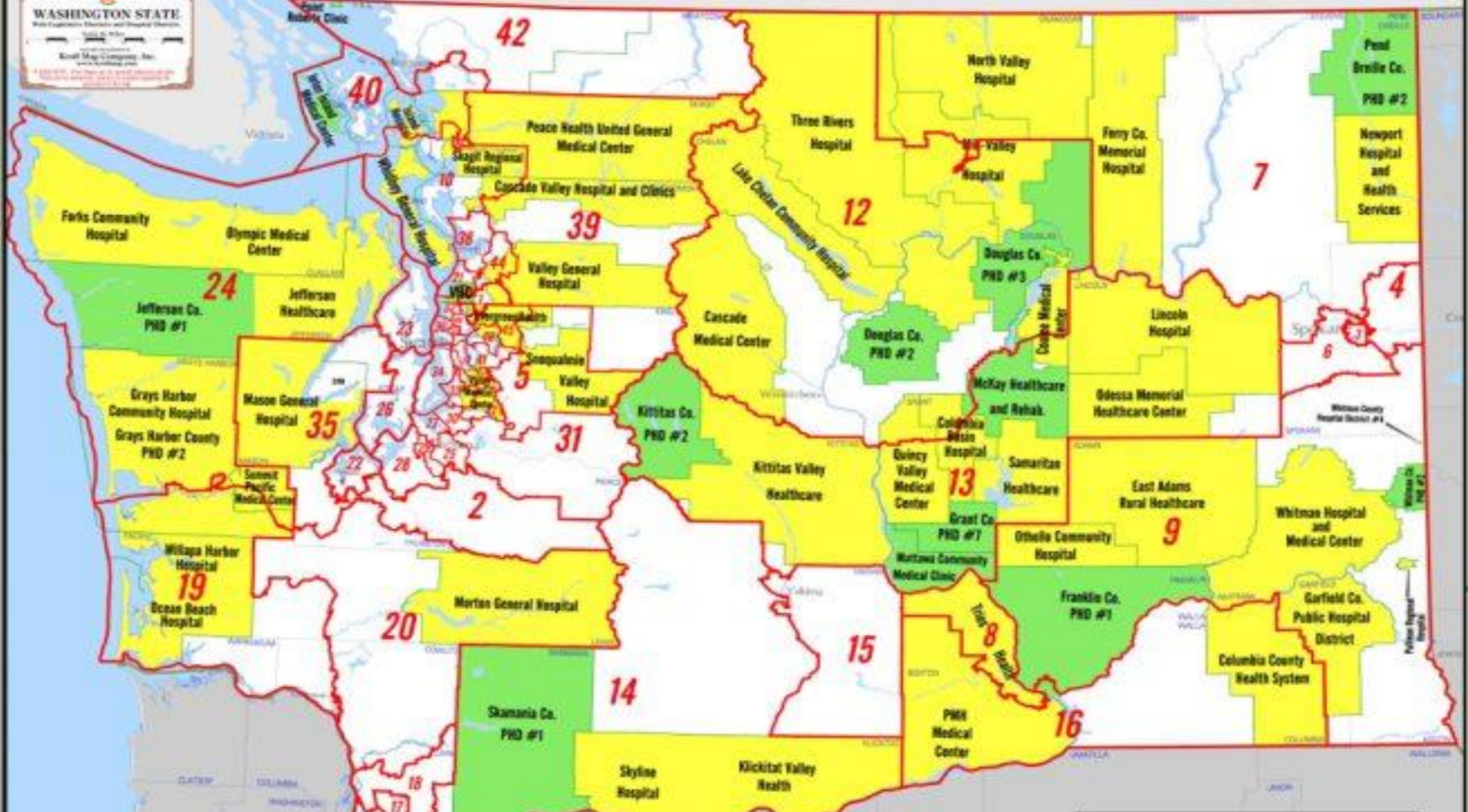


KING COUNTY PUBLIC HOSPITAL DISTRICT #5

WHAT IS A PUBLIC HOSPITAL DISTRICT?

- A community owned governmental entity
 - Authorized to deliver health services to the community
 - Governed by Washington law
 - Services include hospitals, clinics, ambulance services, nursing homes, rehab...
 - Currently 58 PHDs in Washington
 - We are members of Association of Washington PHD's –a source of information and guidance
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BRITISH COLUMBIA



Dist. boundaries are not shown. District numbers correspond to State Legislative Districts.

PHD LEGAL GUIDELINES

RCW70.44

The purpose of chapter 70.44 RCW is to authorize the establishment of public hospital districts to own and operate hospitals and other health care facilities and to provide hospital services and other health care services for the residents of such districts and other persons.

- OPMA—Open Public Meetings (executive sessions exempt)
- PRA- Public Records Act (excludes HIPAA information)
- Conflict of interest by commissioners prohibited
- Public disclosure of finances

MISSION AND ACCOMPLISHMENTS


LEEANN BROWN



WHO WE ARE

OUR MISSION STATEMENT

The mission of the Vashon Health Care District is to promote and maintain the health of the residents of Vashon and Maury Islands by supporting accessible quality primary health care through community partnerships, shared decision-making, transparency and responsible stewardship of resources.



OUR FIRST YEAR

SO FAR WE HAVE....



- *Elected a President and Secretary
- *Adopted Bylaws
- *Adopted a seal
- Created a website
- *Assessed existing healthcare (data from multiple sources for RFP)
- Adopted and submitted an RFP for new healthcare provider
- *Hired a Superintendent with participation of 2 community members on search team
- *Adopted a budget (obtained a loan from King County)
- *Purchased liability insurance
- * Actions required by state law

DISTRICT FINANCES

DON WOLCZKO


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FIRST YEAR DISTRICT FINANCES

IMPACT OF TIMING ON REVENUE

- No levy money to cover expenses until 2021
- District faced significant startup costs
 - District laptop computers
 - Insurance
 - Salaries
 - Consultant fees
 - Website
 - Support for clinic operation
- A detailed budget was created, taking into account monthly funding needs, and anticipated debt service

BUDGET CREATION

- Reviewed borrowing information from similar Districts: Mason #2, Orcas Island, San Juan Islands
 - Debt assumptions made based on:
 - Information from these Districts
 - Neighborcare request for financial support
 - Loan request to King County
 - Amount of request based on anticipated tax receipts, expenses and anticipated debt service
 - King County approved \$1 million loan
 - Loan to be repaid over a 5-year period, at low ~2% interest
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INTO THE FUTURE....

WHAT IS THE FINANCIAL PICTURE?

- The pandemic limits available resources for new ventures by healthcare systems
- Existing contracts between providers and current PHDs are now more expensive
- The cost for obtaining a contract with a new provider (Sea Mar) is more than anticipated in budget
- New reality: higher initial loan and longer payback period
- The District is currently exploring other options with King County for new funding loans

THE SEARCH FOR A NEW PROVIDER

ERIC PRYNE AND WENDY NOBLE



NEIGHBORCARE ON VASHON

2020-- A NEW CHAPTER

- Reports consistent financial losses since 2017
- Announces they will leave before end of the year
- Requests large subsidy from the District to offset interim losses
- District agrees to smaller subsidy
- Clinic will close October 31st



THE DISTRICT RESPONSE

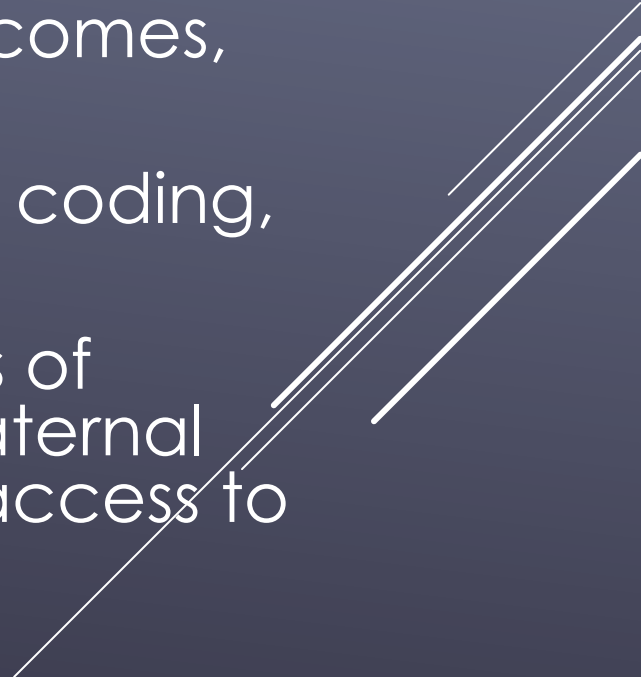
--AND THE PANDEMIC

- Board starts search for a new provider
- Skilled consultant hired to lead search
- Committee formed to create an RFP (Request for Proposals)
- Vision of care based on data and community input
- RFP sent to 10 regional health care organizations
- Pandemic takes heavy toll on healthcare systems

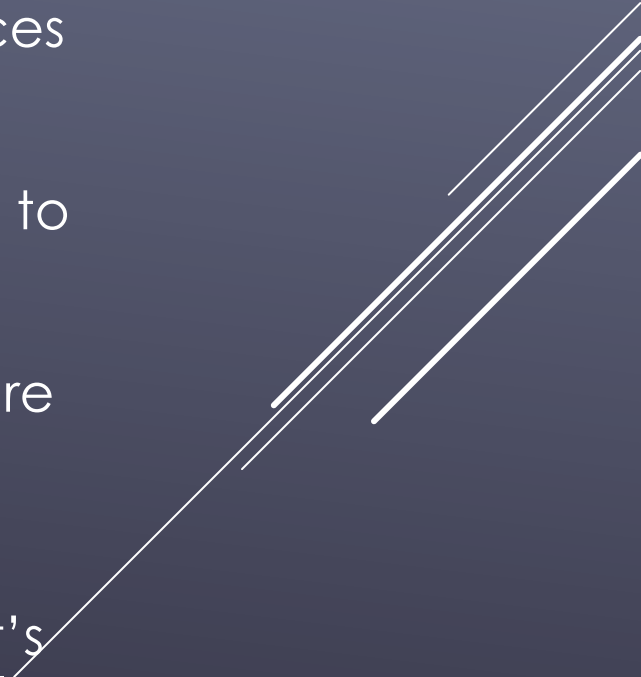


CREATING THE RFP

COMMUNITY ASSESSMENT: OUR DATA

- RFP working group included 5 community members
 - Public input from collaborative town halls and small group meetings
 - Vashon demographics: age, gender, ethnicity, incomes, education
 - Data about healthcare usage on Vashon: # visits, coding, conditions
 - Health statistics—diseases, hospitalizations, causes of death, health risk factors and chronic disease, maternal child data, injury and violence related mortality, access to care...
 - Health insurance used by residents
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THE RFP: VISION OF CARE

- **Accessible:** Care is available when patients need it and in a convenient location.
 - **Accountable:** The clinic takes responsibility for the community and provides quality care through evidence-based medicine and performance-based measurement and improvement.
 - **Comprehensive:** Patients get the care, information and services they need to stay healthy.
 - **Continuous:** Providers know their patients and work with them to improve their health over time.
 - **Coordinated:** The clinic helps patients navigate the health care system to get the care they need in a safe and timely way.
 - **Patient & Family Centered:** Patients and families are the most important part of health care. Care should draw on a patient's strengths to set goals, and communication should be culturally competent and understandable for all.
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2020

RESPONSE TO THE RFP



- June 8th---Deadline for responses passes
- No proposals submitted due to cost of pandemic to providers
- Superintendent and consultant reach out again to providers
- One hospital based system states possible interest –but not in the foreseeable future
- Superintendent contacts Sea Mar and they express interest in operating the clinic
- Sea Mar's operations and model of care are explored in depth
- Board votes to support pursuing an MOU with Sea Mar


WHERE ARE WE NOW?

ERIC JENSEN



SEA MAR COMMUNITY HEALTH CENTERS


CURRENT STATUS

- Memorandum of Understanding executed 9/21/2020
 - Commitment to negotiate in good faith
 - Start date as soon as possible after 11/1/2020
 - Approximate initial annual subsidy: \$1.5 million
 - Negotiating a clinic support agreement with VHCD
 - Quality and service expectations
 - Hours of operation
 - Annual review of financial support requirements
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SEA MAR COMMUNITY HEALTH CENTERS

BACKGROUND AND RATIONALE

Why Sea Mar is a great option

- A large regional community health center organization across 11 counties and many rural communities
 - Community-based medical, dental, behavioral health and substance abuse services
 - Well-developed specialty referral networks
 - Partnership with Multi-Care Health System
 - EPIC electronic medical record system that links to major hospital systems
 - Ability to leverage FQHC status to serve underserved populations
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DISTRICT ROLE IN DELIVERY OF SERVICES

- Indirect support of clinic services through financial subsidy
 - No role in employment or supervision of clinic staff
 - Leadership role in financing and development of new clinic building
 - Legislative funding advocacy– roll over \$3 million to SFY 2022
 - Possible formation of a Foundation for capital fund-raising
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QUESTIONS & ANSWERS

MODERATED BY: MARCIE RUBARDT AND DEBBY JACKSON

CLOSING COMMENTS



TOM LANGLAND